

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, DC 20549
FORM 10-Q**

(Mark one)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d)
OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended: June 30, 2021

Or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d)
OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from: _____ **to** _____

Commission File Number: 001-06064

ALEXANDERS INC

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation or organization)

51-0100517

(I.R.S. Employer Identification Number)

210 Route 4 East, Paramus, New Jersey

(Address of principal executive offices)

07652

(Zip Code)

(201) 587-8541

(Registrant's telephone number, including area code)

N/A

(Former name, former address and former fiscal year, if changed since last report)

Securities registered pursuant to Section 12(b) of the Act:

<u>Title of each class</u>	<u>Trading Symbol(s)</u>	<u>Name of each exchange on which registered</u>
Common Stock, \$1 par value per share	ALX	New York Stock Exchange

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (Section 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of “large accelerated filer,” “accelerated filer,” “smaller reporting company” and “emerging growth company” in Rule 12b-2 of the Exchange Act.

- Large Accelerated Filer
- Non-Accelerated Filer

- Accelerated Filer
- Smaller Reporting Company
- Emerging Growth Company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

As of July 30, 2021, there were 5,107,290 shares of common stock, par value \$1 per share, outstanding.

ALEXANDER’S, INC.
INDEX

	Page Number
PART I.	<u>Financial Information</u>
Item 1.	Financial Statements:
	Consolidated Balance Sheets (Unaudited) as of June 30, 2021 and December 31, 2020
	4
	Consolidated Statements of Income (Unaudited) for the Three and Six Months Ended June 30, 2021 and 2020
	5
	Consolidated Statements of Comprehensive Income (Unaudited) for the Three and Six Months Ended June 30, 2021 and 2020
	6
	Consolidated Statements of Changes in Equity (Unaudited) for the Three and Six Months Ended June 30, 2021 and 2020
	7
	Consolidated Statements of Cash Flows (Unaudited) for the Six Months Ended June 30, 2021 and 2020
	8
	Notes to Consolidated Financial Statements (Unaudited)
	9
	Report of Independent Registered Public Accounting Firm
	16
Item 2.	Management’s Discussion and Analysis of Financial Condition and Results of Operations
	17
Item 3.	Quantitative and Qualitative Disclosures about Market Risk
	25
Item 4.	Controls and Procedures
	25
PART II.	<u>Other Information</u>
Item 1.	Legal Proceedings
	26
Item 1A.	Risk Factors
	26
Item 2.	Unregistered Sales of Equity Securities and Use of Proceeds
	26
Item 3.	Defaults Upon Senior Securities
	26
Item 4.	Mine Safety Disclosures
	26
Item 5.	Other Information
	26
Item 6.	Exhibits
	26
Exhibit Index	27
Signatures	28

PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

ALEXANDER'S, INC. AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
(UNAUDITED)

(Amounts in thousands, except share and per share amounts)

ASSETS	June 30, 2021	December 31, 2020
Real estate, at cost:		
Land	\$ 44,804	\$ 44,971
Buildings and leasehold improvements	1,011,211	1,014,311
Development and construction in progress	16,065	11,761
Total	1,072,080	1,071,043
Accumulated depreciation and amortization	(358,005)	(350,122)
Real estate, net	714,075	720,921
Cash and cash equivalents	447,687	428,710
Restricted cash	21,369	21,167
Marketable securities	10,304	6,024
Tenant and other receivables	7,562	8,116
Receivable arising from the straight-lining of rents	140,255	145,274
Deferred leasing costs, net, including unamortized leasing fees to Vornado of \$25,601 and \$27,851, respectively	33,733	36,524
Other assets	54,059	37,402
	<u>\$ 1,429,044</u>	<u>\$ 1,404,138</u>
LIABILITIES AND EQUITY		
Mortgages payable, net of deferred debt issuance costs	\$ 1,156,886	\$ 1,156,170
Amounts due to Vornado	755	1,516
Accounts payable and accrued expenses	58,711	35,342
Other liabilities	6,887	7,882
Total liabilities	1,223,239	1,200,910
Commitments and contingencies		
Preferred stock: \$1.00 par value per share; authorized, 3,000,000 shares; issued and outstanding, none	—	—
Common stock: \$1.00 par value per share; authorized, 10,000,000 shares; issued, 5,173,450 shares; outstanding, 5,107,290 shares	5,173	5,173
Additional capital	33,415	32,965
Retained earnings	163,845	166,165
Accumulated other comprehensive income (loss)	3,740	(707)
	206,173	203,596
Treasury stock: 66,160 shares, at cost	(368)	(368)
Total equity	205,805	203,228
	<u>\$ 1,429,044</u>	<u>\$ 1,404,138</u>

See notes to consolidated financial statements (unaudited).

ALEXANDER'S, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF INCOME
(UNAUDITED)

(Amounts in thousands, except share and per share amounts)

	Three Months Ended June		Six Months Ended June 30,	
	2021	2020	2021	2020
REVENUES				
Rental revenues	\$ 51,388	\$ 45,478	\$ 107,541	\$ 99,588
EXPENSES				
Operating, including fees to Vornado of \$1,489, \$1,235, \$3,049 and \$2,618 respectively	(23,422)	(19,778)	(47,222)	(41,531)
Depreciation and amortization	(8,132)	(7,633)	(16,674)	(15,542)
General and administrative, including management fees to Vornado of \$595 and \$1,190 in each three and six month period, respectively	(1,823)	(2,111)	(3,366)	(3,562)
Total expenses	(33,377)	(29,522)	(67,262)	(60,635)
Interest and other income, net	151	710	323	2,253
Interest and debt expense	(5,086)	(6,172)	(10,226)	(14,745)
Change in fair value of marketable securities	3,698	1,837	4,280	(9,558)
Net gain on sale of real estate	9,124	—	9,124	—
Net income	<u>\$ 25,898</u>	<u>\$ 12,331</u>	<u>\$ 43,780</u>	<u>\$ 16,903</u>
Net income per common share - basic and diluted	<u>\$ 5.05</u>	<u>\$ 2.41</u>	<u>\$ 8.55</u>	<u>\$ 3.30</u>
Weighted average shares outstanding	<u>5,123,255</u>	<u>5,120,548</u>	<u>5,122,733</u>	<u>5,119,623</u>

See notes to consolidated financial statements (unaudited).

ALEXANDER'S, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
(UNAUDITED)
(Amounts in thousands)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2021	2020	2021	2020
Net income	\$ 25,898	\$ 12,331	\$ 43,780	\$ 16,903
Other comprehensive (loss) income:				
Change in fair value of interest rate derivatives	(751)	(4)	4,447	21
Comprehensive income	<u>\$ 25,147</u>	<u>\$ 12,327</u>	<u>\$ 48,227</u>	<u>\$ 16,924</u>

See notes to consolidated financial statements (unaudited).

ALEXANDER'S, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY
(UNAUDITED)

(Amounts in thousands, except per share amounts)

	Common Stock		Additional Capital	Retained Earnings	Accumulated Other Comprehensive Income (Loss)	Treasury Stock	Total Equity
	Shares	Amount					
Three Months Ended June 30, 2021							
Balance, March 31, 2021	5,173	\$ 5,173	\$ 32,965	\$ 160,997	\$ 4,491	\$ (368)	\$ 203,258
Net income	—	—	—	25,898	—	—	25,898
Dividends paid (\$4.50 per common share)	—	—	—	(23,050)	—	—	(23,050)
Change in fair value of interest rate derivatives	—	—	—	—	(751)	—	(751)
Deferred stock unit grants	—	—	450	—	—	—	450
Balance, June 30, 2021	<u>5,173</u>	<u>\$ 5,173</u>	<u>\$ 33,415</u>	<u>\$ 163,845</u>	<u>\$ 3,740</u>	<u>\$ (368)</u>	<u>\$ 205,805</u>
Three Months Ended June 30, 2020							
Balance, March 31, 2020	5,173	\$ 5,173	\$ 32,365	\$ 197,932	\$ (24)	\$ (368)	\$ 235,078
Net income	—	—	—	12,331	—	—	12,331
Dividends paid (\$4.50 per common share)	—	—	—	(23,034)	—	—	(23,034)
Change in fair value of interest rate derivatives	—	—	—	—	(4)	—	(4)
Deferred stock unit grants	—	—	600	—	—	—	600
Balance, June 30, 2020	<u>5,173</u>	<u>\$ 5,173</u>	<u>\$ 32,965</u>	<u>\$ 187,229</u>	<u>\$ (28)</u>	<u>\$ (368)</u>	<u>\$ 224,971</u>
Six Months Ended June 30, 2021							
Balance, December 31, 2020	5,173	\$ 5,173	\$ 32,965	\$ 166,165	\$ (707)	\$ (368)	\$ 203,228
Net income	—	—	—	43,780	—	—	43,780
Dividends paid (\$9.00 per common share)	—	—	—	(46,100)	—	—	(46,100)
Change in fair value of interest rate derivatives	—	—	—	—	4,447	—	4,447
Deferred stock unit grants	—	—	450	—	—	—	450
Balance, June 30, 2021	<u>5,173</u>	<u>\$ 5,173</u>	<u>\$ 33,415</u>	<u>\$ 163,845</u>	<u>\$ 3,740</u>	<u>\$ (368)</u>	<u>\$ 205,805</u>
Six Months Ended June 30, 2020							
Balance, December 31, 2019	5,173	\$ 5,173	\$ 32,365	\$ 216,394	\$ (49)	\$ (368)	\$ 253,515
Net income	—	—	—	16,903	—	—	16,903
Dividends paid (\$9.00 per common share)	—	—	—	(46,068)	—	—	(46,068)
Change in fair value of interest rate derivatives	—	—	—	—	21	—	21
Deferred stock unit grants	—	—	600	—	—	—	600
Balance, June 30, 2020	<u>5,173</u>	<u>\$ 5,173</u>	<u>\$ 32,965</u>	<u>\$ 187,229</u>	<u>\$ (28)</u>	<u>\$ (368)</u>	<u>\$ 224,971</u>

See notes to consolidated financial statements (unaudited).

ALEXANDER'S, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
(UNAUDITED)
(Amounts in thousands)

	Six Months Ended June 30,	
	2021	2020
CASH FLOWS FROM OPERATING ACTIVITIES		
Net income	\$ 43,780	\$ 16,903
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization, including amortization of debt issuance costs	17,503	17,792
Net gain on sale of real estate	(9,124)	—
Straight-lining of rental income	5,019	8,820
Write-off of tenant receivables	—	1,022
Stock-based compensation	450	600
Change in fair value of marketable securities	(4,280)	9,558
Dividends received in stock	—	(214)
Changes in operating assets and liabilities:		
Tenant and other receivables	554	(2,646)
Other assets	(16,917)	1,687
Amounts due to Vornado	(276)	(692)
Accounts payable and accrued expenses	26,138	241
Other liabilities	(328)	(315)
Net cash provided by operating activities	<u>62,519</u>	<u>52,756</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
Construction in progress and real estate additions	(10,086)	(13,009)
Proceeds from sale of real estate	9,291	—
Return of short-term investment	3,600	—
Net cash provided by (used in) investing activities	<u>2,805</u>	<u>(13,009)</u>
CASH FLOWS FROM FINANCING ACTIVITIES		
Dividends paid	(46,100)	(46,068)
Debt issuance costs	(45)	(99)
Proceeds from borrowing	—	145,708
Net cash (used in) provided by financing activities	<u>(46,145)</u>	<u>99,541</u>
Net increase in cash and cash equivalents and restricted cash	19,179	139,288
Cash and cash equivalents and restricted cash at beginning of period	449,877	313,977
Cash and cash equivalents and restricted cash at end of period	<u>\$ 469,056</u>	<u>\$ 453,265</u>
RECONCILIATION OF CASH AND CASH EQUIVALENTS AND RESTRICTED CASH		
Cash and cash equivalents at beginning of period	\$ 428,710	\$ 298,063
Restricted cash at beginning of period	21,167	15,914
Cash and cash equivalents and restricted cash at beginning of period	<u>\$ 449,877</u>	<u>\$ 313,977</u>
Cash and cash equivalents at end of period	\$ 447,687	\$ 441,905
Restricted cash at end of period	21,369	11,360
Cash and cash equivalents and restricted cash at end of period	<u>\$ 469,056</u>	<u>\$ 453,265</u>
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION		
Cash payments for interest	<u>\$ 9,401</u>	<u>\$ 13,510</u>
NON-CASH TRANSACTIONS		
Liability for real estate additions, including \$79 and \$269 for development fees due to Vornado in 2021 and 2020, respectively	\$ 1,776	\$ 3,289
Write-off of fully depreciated assets	5,628	367

See notes to consolidated financial statements (unaudited).

ALEXANDER'S, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(UNAUDITED)

1. Organization

Alexander's, Inc. (NYSE: ALX) is a real estate investment trust ("REIT"), incorporated in Delaware, engaged in leasing, managing, developing and redeveloping its properties. All references to "we," "us," "our," "Company" and "Alexander's" refer to Alexander's, Inc. and its consolidated subsidiaries. We are managed by, and our properties are leased and developed by, Vornado Realty Trust ("Vornado") (NYSE: VNO). We have seven properties in the greater New York City metropolitan area.

2. COVID-19 Pandemic

Our business has been adversely affected by the ongoing COVID-19 pandemic. Although substantially all our retail tenants are currently open and operating and previous government restrictions have been lifted, there continue to be economic conditions and other factors that adversely affect the financial health of our retail tenants.

In limited circumstances, we have agreed to and may continue to agree to rent deferrals and abatements for certain of our tenants. We have made the policy election available to us based on the Financial Accounting Standards Board's ("FASB") guidance for leases during the COVID-19 pandemic, which allows us to continue recognizing rental revenue for rent deferral agreements and to recognize rent abatements as a reduction to rental revenue in the period granted for qualifying deferrals and abatements.

Overall, we have collected approximately 97% of the rent due from our tenants for the quarter ended June 30, 2021, including 100% from our office tenant, approximately 93% from our retail tenants, and approximately 98% from our residential tenants.

3. Basis of Presentation

The accompanying consolidated financial statements are unaudited and include the accounts of Alexander's and its consolidated subsidiaries. All intercompany amounts have been eliminated and all adjustments (which include only normal recurring adjustments) necessary to present fairly the financial position, results of operations and changes in cash flows have been made. Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP") have been condensed or omitted. These consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q of the Securities and Exchange Commission (the "SEC") and should be read in conjunction with the consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2020, as filed with the SEC.

We have made estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates. The results of operations for the three and six months ended June 30, 2021 are not necessarily indicative of the operating results for the full year.

We operate in one reportable segment.

4. Recently Issued Accounting Literature

In March 2020, the FASB issued an update ("ASU 2020-04") establishing Accounting Standards Codification ("ASC") Topic 848, *Reference Rate Reform*. ASU 2020-04 contains practical expedients for reference rate reform related activities that impact debt, leases, derivatives and other contracts. The guidance in ASU 2020-04 is optional and may be elected over time as reference rate reform activities occur. We have elected to apply the hedge accounting expedients related to probability and the assessments of effectiveness for future LIBOR-indexed cash flows to assume that the index upon which future hedged transactions will be based matches the index on the corresponding derivatives. Application of these expedients preserves the presentation of derivatives consistent with past presentation. We continue to evaluate the impact of the guidance and may apply other elections as applicable as additional changes in the market occur.

In July 2021, the FASB issued an update ("ASU 2021-05") *Lessors - Certain Leases with Variable Lease Payments* to ASC Topic 842, *Leases* ("ASC 842"). ASU 2021-05 improves ASC 842 classification guidance as it relates to a lessor's accounting for certain leases with variable lease payments. ASU 2021-05 requires a lessor to classify a lease with variable payments that do not depend on an index or rate as an operating lease if either a sales-type lease or direct financing lease classification would trigger a day-one loss. ASU 2021-05 is effective for reporting periods beginning after December 15, 2021, with early adoption permitted. We are currently evaluating the impact of the adoption of ASU 2021-05 on our consolidated financial statements, but do not believe the adoption of this standard will have a material impact on our consolidated financial statements.

ALEXANDER'S, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
(UNAUDITED)

5. Revenue Recognition

Our rental revenues include revenues from the leasing of space to tenants at our properties and revenues from parking and tenant services. We have the following revenue recognition policies:

- Lease revenues from the leasing of space to tenants at our properties. Revenues derived from base rent are recognized over the non-cancelable term of the related leases on a straight-line basis which includes the effects of rent steps and rent abatements. We commence rental revenue recognition when the underlying asset is available for use by the lessee. In addition, in circumstances where we provide a tenant improvement allowance for improvements that are owned by the tenant, we recognize the allowance as a reduction of rental revenue on a straight-line basis over the term of the lease. Revenues derived from the reimbursement of real estate taxes, insurance expenses and common area maintenance expenses are generally recognized in the same period as the related expenses are incurred. As lessor, we have elected to combine the lease components (base and variable rent), non-lease components (reimbursements of common area maintenance expenses) and reimbursement of real estate taxes and insurance expenses from our operating lease agreements and account for the components as a single lease component in accordance with ASC 842.
- Parking revenue arising from the rental of parking spaces at our properties. This income is recognized as the services are transferred in accordance with ASC Topic 606, *Revenue from Contracts with Customers* ("ASC 606").
- Tenant services is revenue arising from sub-metered electric, elevator and other services provided to tenants at their request. This revenue is recognized as the services are transferred in accordance with ASC 606.

Under ASC 842, we must assess on an individual lease basis whether it is probable that we will collect substantially all of the future lease payments. We consider the tenant's payment history, current credit status and other factors when assessing collectability. When collectability is not deemed probable, we write-off the tenant's receivables, including straight-line rent receivable, and limit lease income to cash received. We recognize changes in the collectability assessment of our operating leases as adjustments to rental revenues. During the quarter ended June 30, 2021, there were no changes to our lease collectability assessment.

The following is a summary of revenue sources for the three and six months ended June 30, 2021 and 2020.

(Amounts in thousands)	Three Months Ended June 30,		Six Months Ended June 30,	
	2021	2020	2021	2020
Lease revenues	\$ 48,904	\$ 44,099	\$ 103,315	\$ 96,085
Parking revenue	1,212	636	2,008	1,940
Tenant services	1,272	743	2,218	1,563
Rental revenues	<u>\$ 51,388</u>	<u>\$ 45,478</u>	<u>\$ 107,541</u>	<u>\$ 99,588</u>

The components of lease revenues for the three and six months ended June 30, 2021 and 2020 are as follows:

(Amounts in thousands)	Three Months Ended June 30,		Six Months Ended June 30,	
	2021	2020	2021	2020
Fixed lease revenues	\$ 32,233	\$ 33,590	\$ 66,043	\$ 67,739
Variable lease revenues	16,671	10,509	37,272	28,346
Lease revenues	<u>\$ 48,904</u>	<u>\$ 44,099</u>	<u>\$ 103,315</u>	<u>\$ 96,085</u>

Bloomberg L.P. ("Bloomberg") accounted for revenue of \$57,513,000 and \$53,180,000 for the six months ended June 30, 2021 and 2020, respectively, representing approximately 53% of our total revenues in each period. No other tenant accounted for more than 10% of our total revenues. If we were to lose Bloomberg as a tenant, or if Bloomberg were to be unable to fulfill its obligations under its lease, it would adversely affect our results of operations and financial condition. In order to assist us in our continuing assessment of Bloomberg's creditworthiness, we receive certain confidential financial information and metrics from Bloomberg. In addition, we access and evaluate financial information regarding Bloomberg from other private sources, as well as publicly available data.

ALEXANDER'S, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
(UNAUDITED)

6. Sale of Real Estate

On June 4, 2021, we sold a parcel of land in the Bronx, New York ("Bronx Land Parcel") for \$10,000,000. Net proceeds from the sale were \$9,291,000 and the financial statement gain was \$9,124,000. We do not expect to pay a special dividend related to this transaction.

7. Related Party Transactions

Vornado

As of June 30, 2021, Vornado owned 32.4% of our outstanding common stock. We are managed by, and our properties are leased and developed by, Vornado, pursuant to the agreements described below, which expire in March of each year and are automatically renewable.

Management and Development Agreements

We pay Vornado an annual management fee equal to the sum of (i) \$2,800,000, (ii) 2% of gross revenue from the Rego Park II shopping center, (iii) \$0.50 per square foot of the tenant-occupied office and retail space at 731 Lexington Avenue and (iv) \$344,000, escalating at 3% per annum, for managing the common area of 731 Lexington Avenue. Vornado is also entitled to a development fee equal to 6% of development costs, as defined.

Leasing and Other Agreements

Vornado also provides us with leasing services for a fee of 3% of rent for the first ten years of a lease term, 2% of rent for the eleventh through the twentieth year of a lease term, and 1% of rent for the twenty-first through thirtieth year of a lease term, subject to the payment of rents by tenants. In the event third-party real estate brokers are used, the fees to Vornado increase by 1% and Vornado is responsible for the fees to the third-party real estate brokers.

Vornado is also entitled to a commission upon the sale of any of our assets equal to 3% of gross proceeds, as defined, for asset sales less than \$50,000,000 and 1% of gross proceeds, as defined, for asset sales of \$50,000,000 or more (the "Sales Agreement").

Pursuant to the Sales Agreement, we paid a \$300,000 sales commission to Vornado in the second quarter of 2021 related to the sale of the Bronx Land Parcel.

We also have agreements with Building Maintenance Services LLC, a wholly owned subsidiary of Vornado, to supervise (i) cleaning, engineering and security services at our 731 Lexington Avenue property and (ii) security services at our Rego Park I and Rego Park II properties and The Alexander apartment tower.

The following is a summary of fees to Vornado under the various agreements discussed above.

(Amounts in thousands)	Three Months Ended June 30,		Six Months Ended June 30,	
	2021	2020	2021	2020
Company management fees	\$ 700	\$ 700	\$ 1,400	\$ 1,400
Development fees	46	122	79	268
Leasing fees	28	9	439	59
Commission on sale of real estate	300	—	300	—
Property management, cleaning, engineering and security fees	1,379	1,139	2,811	2,445
	<u>\$ 2,453</u>	<u>\$ 1,970</u>	<u>\$ 5,029</u>	<u>\$ 4,172</u>

As of June 30, 2021, the amounts due to Vornado were \$648,000 for management, property management, cleaning, engineering and security fees; \$79,000 for development fees; and \$28,000 for leasing fees. As of December 31, 2020, the amounts due to Vornado were \$845,000 for management, property management, cleaning, engineering and security fees; \$557,000 for development fees; and \$114,000 for leasing fees.

ALEXANDER’S, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
(UNAUDITED)

8. Marketable Securities

As of June 30, 2021 and December 31, 2020, we owned 564,612 common shares of The Macerich Company (“Macerich”) (NYSE: MAC). As of June 30, 2021 and December 31, 2020, the fair value of these shares was \$10,304,000 and \$6,024,000, respectively, based on Macerich’s closing share price of \$18.25 per share and \$10.67 per share, respectively. These shares are presented at fair value as “marketable securities” on our consolidated balance sheets and the gains and losses resulting from the mark-to-market of these securities are recognized in current period earnings.

9. Mortgages Payable

The following is a summary of our outstanding mortgages payable as of June 30, 2021 and December 31, 2020. We may refinance our maturing debt as it comes due or choose to pay it down.

(Amounts in thousands)	<u>Maturity</u>	<u>Interest Rate at June 30, 2021</u>	<u>Balance at</u>	
			<u>June 30, 2021</u>	<u>December 31, 2020</u>
First mortgages secured by:				
Paramus	Oct. 04, 2021	4.72%	\$ 68,000	\$ 68,000
731 Lexington Avenue, office condominium ⁽¹⁾	Jun. 11, 2024	0.97%	500,000	500,000
731 Lexington Avenue, retail condominium ⁽²⁾	Aug. 05, 2025	1.48%	300,000	300,000
Rego Park II shopping center ⁽³⁾	Dec. 12, 2025	1.45%	202,544	202,544
The Alexander apartment tower	Nov. 01, 2027	2.63%	94,000	94,000
Total			1,164,544	1,164,544
Deferred debt issuance costs, net of accumulated amortization of \$13,795 and \$13,034, respectively			(7,658)	(8,374)
			<u>\$ 1,156,886</u>	<u>\$ 1,156,170</u>

(1) Interest at LIBOR plus 0.90%. Maturity represents the extended maturity based on our unilateral right to extend.

(2) Interest at LIBOR plus 1.40% which is subject to an interest rate swap with a fixed rate of 1.72%.

(3) Interest at LIBOR plus 1.35%. The loan balance of \$252,544 as of December 31, 2020 is presented net of our participation of \$50,000. On April 7, 2021, we used our participation in this loan to reduce the loan balance to \$202,544.

10. Stock-Based Compensation

We account for stock-based compensation in accordance with ASC Topic 718, *Compensation – Stock Compensation* (“ASC 718”). Our 2016 Omnibus Stock Plan (the “Plan”) provides for grants of incentive and non-qualified stock options, restricted stock, stock appreciation rights, deferred stock units (“DSUs”) and performance shares, as defined, to the directors, officers and employees of the Company and Vornado.

In May 2021, we granted each of the members of our Board of Directors 284 DSUs with a market value of \$75,000 per grant. The grant date fair value of these awards was \$56,250 per grant, or \$450,000 in the aggregate, in accordance with ASC 718. The DSUs entitle the holders to receive shares of the Company’s common stock without the payment of any consideration. The DSUs vested immediately and accordingly, were expensed on the date of grant, but the shares of common stock underlying the DSUs are not deliverable to the grantee until the grantee is no longer serving on the Company’s Board of Directors. As of June 30, 2021, there were 17,188 DSUs outstanding and 488,599 shares were available for future grant under the Plan.

ALEXANDER'S, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
(UNAUDITED)

11. Fair Value Measurements

ASC Topic 820, *Fair Value Measurement* ("ASC 820") defines fair value and establishes a framework for measuring fair value. ASC 820 establishes a fair value hierarchy that prioritizes observable and unobservable inputs used to measure fair value into three levels: Level 1 – quoted prices (unadjusted) in active markets that are accessible at the measurement date for assets or liabilities; Level 2 – observable prices that are based on inputs not quoted in active markets, but corroborated by market data; and Level 3 – unobservable inputs that are used when little or no market data is available. The fair value hierarchy gives the highest priority to Level 1 inputs and the lowest priority to Level 3 inputs. In determining fair value, we utilize valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible, as well as consider counterparty credit risk in our assessment of fair value.

Financial Assets and Liabilities Measured at Fair Value

Financial assets measured at fair value on our consolidated balance sheet as of June 30, 2021 consist of marketable securities and an interest rate swap, which are presented in the table below based on their level in the fair value hierarchy, and an interest rate cap, which fair value was insignificant as of June 30, 2021. There were no financial liabilities measured at fair value as of June 30, 2021.

(Amounts in thousands)	As of June 30, 2021			
	Total	Level 1	Level 2	Level 3
Assets:				
Marketable securities	\$ 10,304	\$ 10,304	\$ —	\$ —
Interest rate swap (included in other assets)	3,795	—	3,795	—
	<u>\$ 14,099</u>	<u>\$ 10,304</u>	<u>\$ 3,795</u>	<u>\$ —</u>

Financial assets measured at fair value on our consolidated balance sheet as of December 31, 2020 consist of marketable securities, which are presented in the table below based on their level in the fair value hierarchy, and an interest rate cap, which fair value was insignificant as of December 31, 2020. Financial liabilities measured at fair value as of December 31, 2020 consist of an interest rate swap, which is presented in the table below based on its level in the fair value hierarchy.

(Amounts in thousands)	As of December 31, 2020			
	Total	Level 1	Level 2	Level 3
Assets:				
Marketable securities	<u>\$ 6,024</u>	<u>\$ 6,024</u>	<u>\$ —</u>	<u>\$ —</u>
Liabilities:				
Interest rate swap (included in other liabilities)	<u>\$ 667</u>	<u>\$ —</u>	<u>\$ 667</u>	<u>\$ —</u>

Financial Assets and Liabilities not Measured at Fair Value

Financial assets and liabilities that are not measured at fair value on our consolidated balance sheets include cash equivalents and mortgages payable. Cash equivalents are carried at cost, which approximates fair value due to their short-term maturities and are classified as Level 1. The fair value of our mortgages payable is calculated by discounting the future contractual cash flows of these instruments using current risk-adjusted rates available to borrowers with similar credit ratings, which are provided by a third-party specialist, and is classified as Level 2. The table below summarizes the carrying amounts and fair values of these financial instruments as of June 30, 2021 and December 31, 2020.

(Amounts in thousands)	As of June 30, 2021		As of December 31, 2020	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
Assets:				
Cash equivalents	<u>\$ 383,085</u>	<u>\$ 383,085</u>	<u>\$ 393,070</u>	<u>\$ 393,070</u>
Liabilities:				
Mortgages payable (excluding deferred debt issuance costs, net)	<u>\$ 1,164,544</u>	<u>\$ 1,124,000</u>	<u>\$ 1,164,544</u>	<u>\$ 1,130,000</u>

12. Commitments and Contingencies

Insurance

We maintain general liability insurance with limits of \$300,000,000 per occurrence and per property, of which the first \$30,000,000 includes communicable disease coverage, and all-risk property and rental value insurance coverage with limits of \$1.7 billion per occurrence, including coverage for acts of terrorism, with sub-limits for certain perils such as floods and earthquakes on each of our properties and excluding communicable disease coverage.

Fifty Ninth Street Insurance Company, LLC ("FNSIC"), our wholly owned consolidated subsidiary, acts as a direct insurer for coverage for acts of terrorism, including nuclear, biological, chemical and radiological ("NBCR") acts, as defined by the Terrorism Risk Insurance Act of 2002, as amended to date and which has been extended through December 2027. Coverage for acts of terrorism (including NBCR acts) is up to \$1.7 billion per occurrence and in the aggregate. Coverage for acts of terrorism (excluding NBCR acts) is fully reinsured by third party insurance companies and the Federal government with no exposure to FNSIC. For NBCR acts, FNSIC is responsible for a \$275,000 deductible and 20% of the balance of a covered loss, and the Federal government is responsible for the remaining 80% of a covered loss. We are ultimately responsible for any loss incurred by FNSIC.

We continue to monitor the state of the insurance market and the scope and costs of coverage for acts of terrorism or other events. However, we cannot anticipate what coverage will be available on commercially reasonable terms in the future. We are responsible for uninsured losses and for deductibles and losses in excess of our insurance coverage, which could be material.

Our mortgage loans are non-recourse to us and contain customary covenants requiring us to maintain insurance. Although we believe that we have adequate insurance coverage for purposes of these agreements, we may not be able to obtain an equivalent amount of coverage at reasonable costs in the future. If lenders insist on greater coverage than we are able to obtain, it could adversely affect our ability to finance or refinance our properties.

Paramus

In 2001, we leased 30.3 acres of land in Paramus, New Jersey to IKEA Property, Inc ("IKEA"). The lease contains a fixed-price purchase option granting IKEA the right to purchase the property in October 2021 for \$75,000,000. The property is encumbered by a \$68,000,000 interest-only mortgage loan with a fixed rate of 4.72%, which matures on October 4, 2021. The annual triple-net rent is the sum of \$700,000 plus the amount of interest on the mortgage loan. On May 13, 2021, IKEA exercised its purchase option. We anticipate closing the sale in the fourth quarter of 2021 and expect to receive net cash proceeds of approximately \$4,000,000 after repayment of the mortgage loan and closing costs. We expect to recognize a financial statement gain of approximately \$60,000,000. We do not expect to pay a special dividend related to this transaction.

Rego Park I Litigation

In June 2014, Sears Roebuck and Co. ("Sears") filed a lawsuit in the Supreme Court of the State of New York against Vornado and us (and certain of our subsidiaries) with regard to the 195,000 square foot store that Sears leased at our Rego Park I property alleging that the defendants are liable for harm that Sears has suffered as a result of (a) water intrusions into the premises, (b) two fires in February 2014 that caused damages to those premises, and (c) alleged violations of the Americans with Disabilities Act in the premises' parking garage. Sears asserted various causes of actions for damages and sought to compel compliance with landlord's obligations to repair the premises and to provide security, and to compel us to abate a nuisance that Sears claims was a cause of the water intrusions into its premises. In addition to injunctive relief, Sears sought, among other things, damages of not less than \$4,000,000 and future damages it estimated would not be less than \$25,000,000. In March 2016, Sears withdrew its claim for future damages leaving a remaining claim for property damages, which we estimate to be approximately \$650,000 based on information provided by Sears. We intend to defend the remaining claim vigorously. The amount or range of reasonably possible losses, if any, is not expected to be greater than \$650,000. On October 15, 2018, Sears filed for Chapter 11 bankruptcy relief resulting in an automatic stay of this case.

Letters of Credit

Approximately \$960,000 of standby letters of credit were issued and outstanding as of June 30, 2021.

Other

There are various other legal actions against us in the ordinary course of business. In our opinion, the outcome of such matters in the aggregate will not have a material effect on our financial position, results of operations or cash flows.

ALEXANDER'S, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
(UNAUDITED)

13. Earnings Per Share

The following table sets forth the computation of basic and diluted income per share. Basic income per share is determined using the weighted average shares of common stock outstanding during the period. Diluted income per share is determined using the weighted average shares of common stock outstanding during the period, and assumes all potentially dilutive securities were converted into common shares at the earliest date possible. There were no potentially dilutive securities outstanding during the three and six months ended June 30, 2021 and 2020.

(Amounts in thousands, except share and per share amounts)	Three Months Ended June 30,		Six Months Ended June 30,	
	2021	2020	2021	2020
Net income	\$ 25,898	\$ 12,331	\$ 43,780	\$ 16,903
Weighted average shares outstanding – basic and diluted	5,123,255	5,120,548	5,122,733	5,119,623
Net income per common share – basic and diluted	\$ 5.05	\$ 2.41	\$ 8.55	\$ 3.30

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Stockholders of Alexander's, Inc.

Results of Review of Interim Financial Information

We have reviewed the accompanying consolidated balance sheet of Alexander's, Inc. and subsidiaries (the "Company") as of June 30, 2021, the related consolidated statements of income, comprehensive income, and changes in equity, for the three-month and six-month periods ended June 30, 2021 and 2020, and of cash flows for the six-month periods ended June 30, 2021 and 2020, and the related notes (collectively referred to as the "interim financial information"). Based on our reviews, we are not aware of any material modifications that should be made to the accompanying interim financial information for it to be in conformity with accounting principles generally accepted in the United States of America.

We have previously audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the consolidated balance sheet of the Company as of December 31, 2020, and the related consolidated statements of income, comprehensive income, changes in equity, and cash flows for the year then ended (not presented herein); and in our report dated February 16, 2021, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying consolidated balance sheet as of December 31, 2020, is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

Basis for Review Results

This interim financial information is the responsibility of the Company's management. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our reviews in accordance with standards of the PCAOB. A review of interim financial information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the PCAOB, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

/s/ DELOITTE & TOUCHE LLP

New York, New York
August 2, 2021

ITEM 2. MANAGEMENT’S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Certain statements contained in this Quarterly Report constitute forward-looking statements as such term is defined in Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements are not guarantees of future performance. They involve risks, uncertainties and assumptions. Our future results, financial condition, results of operations and business may differ materially from those expressed in these forward-looking statements. You can find many of these statements by looking for words such as “approximates,” “believes,” “expects,” “anticipates,” “estimates,” “intends,” “plans,” “would,” “may” or other similar expressions in this Quarterly Report on Form 10-Q. These forward-looking statements represent our intentions, plans, expectations and beliefs and are subject to numerous assumptions, risks and uncertainties. Many of the factors that will determine these items are beyond our ability to control or predict.

Currently, one of the most significant factors is the ongoing adverse effect of the COVID-19 pandemic on our business, financial condition, results of operations, cash flows, operating performance and the effect it has had and may continue to have on our tenants, the global, national, regional and local economies and financial markets and the real estate market in general. The extent of the impact of the COVID-19 pandemic will depend on future developments, including the duration of the pandemic, current and future variants, the efficacy and durability of vaccines against the variants and the potential for increased government restrictions, which continue to be uncertain at this time but that impact could be material. Moreover, you are cautioned that the COVID-19 pandemic will heighten many of the risks identified in “Item 1A. – Risk Factors” in Part I of our Annual Report on Form 10-K for the year ended December 31, 2020.

For a further discussion of factors that could materially affect the outcome of our forward-looking statements, see “Item 1A. – Risk Factors” in our Annual Report on Form 10-K for the year ended December 31, 2020. For these statements, we claim the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995. You are cautioned not to place undue reliance on the forward-looking statements, which speak only as of the date of this Quarterly Report on Form 10-Q or the date of any document incorporated by reference. All subsequent written and oral forward-looking statements attributable to us or any person acting on our behalf are expressly qualified in their entirety by the cautionary statements contained or referred to in this section. We do not undertake any obligation to release publicly, any revisions to our forward-looking statements to reflect events or circumstances after the date of this Quarterly Report on Form 10-Q.

Management’s Discussion and Analysis of Financial Condition and Results of Operations include a discussion of our consolidated financial statements for the three and six months ended June 30, 2021 and 2020. The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America (“GAAP”) requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates. The results of operations for the three and six months ended June 30, 2021 are not necessarily indicative of the operating results for the full year.

Critical Accounting Policies

A summary of our critical accounting policies is included in our Annual Report on Form 10-K for the year ended December 31, 2020 in “Item 7. Management’s Discussion and Analysis of Financial Condition and Results of Operations” and “Note 3 – Summary of Significant Accounting Policies” to the consolidated financial statements included therein. For the six months ended June 30, 2021, there were no material changes to these policies.

Overview

Alexander's, Inc. (NYSE: ALX) is a real estate investment trust ("REIT"), incorporated in Delaware, engaged in leasing, managing, developing and redeveloping its properties. All references to "we," "us," "our," "Company" and "Alexander's" refer to Alexander's, Inc. and its consolidated subsidiaries. We are managed by, and our properties are leased and developed by, Vornado Realty Trust ("Vornado") (NYSE: VNO). We have seven properties in the greater New York City metropolitan area.

We compete with a large number of property owners and developers. Our success depends upon, among other factors, trends of the world, national and local economies, the financial condition and operating results of current and prospective tenants and customers, the availability and cost of capital, construction and renovation costs, taxes, governmental regulations, legislation, population trends, zoning laws, and our ability to lease, sublease or sell our properties, at profitable levels. Our success is also subject to our ability to refinance existing debt on acceptable terms as it comes due.

COVID-19 Pandemic

Our business has been adversely affected by the ongoing COVID-19 pandemic. Although substantially all our retail tenants are currently open and operating and previous government restrictions have been lifted, there continue to be economic conditions and other factors that adversely affect the financial health of our retail tenants.

In limited circumstances, we have agreed to and may continue to agree to rent deferrals and abatements for certain of our tenants. We have made the policy election available to us based on the Financial Accounting Standards Board's ("FASB") guidance for leases during the COVID-19 pandemic, which allows us to continue recognizing rental revenue for rent deferral agreements and to recognize rent abatements as a reduction to rental revenue in the period granted for qualifying deferrals and abatements.

Overall, we have collected approximately 97% of the rent due from our tenants for the quarter ended June 30, 2021, including 100% from our office tenant, approximately 93% from our retail tenants, and approximately 98% from our residential tenants.

Quarter Ended June 30, 2021 Financial Results Summary

Net income for the quarter ended June 30, 2021 was \$25,898,000, or \$5.05 per diluted share, compared to \$12,331,000, or \$2.41 per diluted share in the prior year's quarter. Net income for the quarter ended June 30, 2021 included \$9,124,000, or \$1.78 per diluted share, of income as a result of a net gain on the sale of a parcel of land in the Bronx, New York ("Bronx Land Parcel").

Funds from operations ("FFO") (non-GAAP) for the quarter ended June 30, 2021 was \$21,133,000, or \$4.12 per diluted share, compared to \$17,995,000 or \$3.51 per diluted share in the prior year's quarter.

Six Months Ended June 30, 2021 Financial Results Summary

Net income for the six months ended June 30, 2021 was \$43,780,000, or \$8.55 per diluted share, compared to \$16,903,000, or \$3.30 per diluted share in the prior year's six months. Net income for the six months ended June 30, 2021 included \$9,124,000, or \$1.78 per diluted share, of income as a result of a net gain on the sale of real estate.

Funds from operations ("FFO") (non-GAAP) for the six months ended June 30, 2021 was \$46,914,000, or \$9.16 per diluted share, compared to \$41,739,000 or \$8.15 per diluted share in the prior year's six months.

Square Footage, Occupancy and Leasing Activity

As of June 30, 2021, our portfolio was comprised of seven properties aggregating 2,455,000 square feet, of which 2,219,000 square feet was in service and 236,000 square feet (primarily the former Century 21 space at our Rego Park II property and a portion of the former Sears space at our Rego Park I property) was out of service for redevelopment. Excluding residential, the in service square feet was 95% occupied as of June 30, 2021. The in service residential square feet was 83% occupied as of June 30, 2021.

Overview - continued

Sale of Real Estate

On June 4, 2021, we sold the Bronx Land Parcel for \$10,000,000. Net proceeds from the sale were \$9,291,000, the financial statement gain was \$9,124,000 and the tax gain was \$9,100,000. We do not expect to pay a special dividend related to this transaction.

Significant Tenant

Bloomberg L.P. (“Bloomberg”) accounted for revenue of \$57,513,000 and \$53,180,000 for the six months ended June 30, 2021 and 2020, respectively, representing approximately 53% of our total revenues in each period. No other tenant accounted for more than 10% of our total revenues. If we were to lose Bloomberg as a tenant, or if Bloomberg were to be unable to fulfill its obligations under its lease, it would adversely affect our results of operations and financial condition. In order to assist us in our continuing assessment of Bloomberg’s creditworthiness, we receive certain confidential financial information and metrics from Bloomberg. In addition, we access and evaluate financial information regarding Bloomberg from other private sources, as well as publicly available data.

Results of Operations – Three Months Ended June 30, 2021, compared to June 30, 2020

Rental Revenues

Rental revenues were \$51,388,000 in the quarter ended June 30, 2021, compared to \$45,478,000 in the prior year's quarter, an increase of \$5,910,000. This was primarily due to (i) \$4,247,000 from write-offs in the prior year related to receivables arising from the straight-lining of rents from certain of our retail tenants who were put on a cash basis given the probability of collecting the rent due under the lease agreements, (ii) \$1,323,000 of higher revenue from these retail tenants put on a cash basis and (iii) \$1,820,000 from higher revenue from new tenants, partially offset by (iv) \$2,049,000 from retail tenant vacancies at our 731 Lexington Avenue property.

Operating Expenses

Operating expenses were \$23,422,000 in the quarter ended June 30, 2021, compared to \$19,778,000 in the prior year's quarter, an increase of \$3,644,000. This was primarily due to higher operating expenses subject to recovery, including real estate taxes and common area maintenance.

Depreciation and Amortization

Depreciation and amortization was \$8,132,000 in the quarter ended June 30, 2021, compared to \$7,633,000 in the prior year's quarter, an increase of \$499,000. This was primarily due to the acceleration of amortization of the deferred leasing commission at our Paramus property.

General and Administrative Expenses

General and administrative expenses were \$1,823,000 in the quarter ended June 30, 2021, compared to \$2,111,000 in the prior year's quarter, a decrease of \$288,000. This was primarily due to lower stock-based compensation expense related to an initial award of deferred stock units with a fair value of \$150,000 granted to a newly appointed member of our Board of Directors in the prior year and lower professional fees.

Interest and Other Income, net

Interest and other income, net was \$151,000 in the quarter ended June 30, 2021, compared to \$710,000 in the prior year's quarter, a decrease of \$559,000. This was primarily due to \$396,000 of lower interest income due to a decrease in average interest rates and \$183,000 of lower dividend income from The Macerich Company ("Macerich").

Interest and Debt Expense

Interest and debt expense was \$5,086,000 in the quarter ended June 30, 2021, compared to \$6,172,000 in the prior year's quarter, a decrease of \$1,086,000. This was primarily due to \$1,102,000 of lower interest expense due to a decrease in LIBOR.

Change in Fair Value of Marketable Securities

Change in fair value of marketable securities was income of \$3,698,000 in the quarter ended June 30, 2021, compared to income of \$1,837,000 in the prior year's quarter, an increase of \$1,861,000. This was due to the change in Macerich's share price during the periods.

Net Gain on Sale of Real Estate

Net gain on sale of real estate was \$9,124,000 in the quarter ended June 30, 2021, resulting from the sale of the Bronx Land Parcel.

Results of Operations – Six Months Ended June 30, 2021, compared to June 30, 2020

Rental Revenues

Rental revenues were \$107,541,000 in the six months ended June 30, 2021, compared to \$99,588,000 in the prior year's six months, an increase of \$7,953,000. This was primarily due to \$4,247,000 from write-offs in the prior year related to receivables arising from the straight-lining of rents from certain of our retail tenants who were put on a cash basis and \$2,750,000 of lease termination fee income from a retail tenant at our 731 Lexington Avenue property.

Operating Expenses

Operating expenses were \$47,222,000 in the six months ended June 30, 2021, compared to \$41,531,000 in the prior year's six months, an increase of \$5,691,000. This was primarily due to higher operating expenses subject to recovery, including real estate taxes and common area maintenance.

Depreciation and Amortization

Depreciation and amortization was \$16,674,000 in the six months ended June 30, 2021, compared to \$15,542,000 in the prior year's six months, an increase of \$1,132,000. This was primarily due to the acceleration of amortization of the deferred leasing commission at our Paramus property.

General and Administrative Expenses

General and administrative expenses were \$3,366,000 in the six months ended June 30, 2021, compared to \$3,562,000 in the prior year's six months, a decrease of \$196,000. This was primarily due to lower stock-based compensation expense related to an initial award of deferred stock units with a fair value of \$150,000 granted to a newly appointed member of our Board of Directors in the prior year.

Interest and Other Income, net

Interest and other income, net was \$323,000 in the six months ended June 30, 2021, compared to \$2,253,000 in the prior year's six months, a decrease of \$1,930,000. This was primarily due to \$1,435,000 of lower interest income due to a decrease in average interest rates and \$499,000 of lower dividend income from Macerich.

Interest and Debt Expense

Interest and debt expense was \$10,226,000 in the six months ended June 30, 2021, compared to \$14,745,000 in the prior year's six months, a decrease of \$4,519,000. This was primarily due to \$4,659,000 of lower interest expense due to a decrease in LIBOR.

Change in Fair Value of Marketable Securities

Change in fair value of marketable securities was income of \$4,280,000 in the six months ended June 30, 2021, compared to an expense of \$9,558,000 in the prior year's six months, an increase to income of \$13,838,000. This was due to the change in Macerich's share price during the periods.

Net Gain on Sale of Real Estate

Net gain on sale of real estate was \$9,124,000 in the six months ended June 30, 2021, resulting from the sale of the Bronx Land Parcel.

Liquidity and Capital Resources

Cash Flows

Rental revenue is our primary source of cash flow and is dependent on a number of factors, including the occupancy level and rental rates of our properties, as well as our tenants' ability to pay their rents. Our properties provide us with a relatively consistent stream of cash flow that enables us to pay our operating expenses, interest expense, recurring capital expenditures and cash dividends to stockholders. As a result of the COVID-19 pandemic, in limited circumstances, we have agreed to and may continue to agree to rent deferrals and abatements for certain of our tenants. Overall, we have collected approximately 97% of the rent due from our tenants for the quarter ended June 30, 2021, including 100% from our office tenant, approximately 93% from our retail tenants, and approximately 98% from our residential tenants. Other sources of liquidity to fund cash requirements include our existing cash, proceeds from financings, including mortgage or construction loans secured by our properties and proceeds from asset sales.

As of June 30, 2021, we had \$479,360,000 of liquidity comprised of \$469,056,000 of cash and cash equivalents and restricted cash and \$10,304,000 of marketable securities. We anticipate that cash flows from continuing operations over the next twelve months, together with existing cash balances, will be adequate to fund our business operations, cash dividends to stockholders, debt amortization and capital expenditures. We may refinance our maturing debt as it comes due or choose to pay it down. However, there can be no assurance that additional financing or capital will be available to refinance our debt, or that the terms will be acceptable or advantageous to us. The challenges posed by the COVID-19 pandemic and the impact on our business and cash flows continue to evolve and cannot be predicted at this time but that impact could be material. Consequently, we will continue to evaluate our liquidity and financial position on an ongoing basis.

Six Months Ended June 30, 2021

Cash and cash equivalents and restricted cash were \$469,056,000 as of June 30, 2021, compared to \$449,877,000 as of December 31, 2020, an increase of \$19,179,000. This increase resulted from (i) \$62,519,000 of net cash provided by operating activities and (ii) \$2,805,000 of net cash provided by investing activities, partially offset by (iii) \$46,145,000 of net cash used in financing activities.

Net cash provided by operating activities of \$62,519,000 was comprised of (i) net income of \$43,780,000, (ii) adjustments for non-cash items of \$9,568,000 and (iii) the net change in operating assets and liabilities of \$9,171,000. The adjustments for non-cash items were comprised of (i) depreciation and amortization (including amortization of debt issuance costs) of \$17,503,000, (ii) straight-lining of rental income of \$5,019,000 and (iii) stock-based compensation of \$450,000, partially offset by (iv) net gain on sale of real estate of \$9,124,000 and (v) the change in fair value of marketable securities of \$4,280,000.

Net cash provided by investing activities was comprised of (i) proceeds from the sale of real estate of \$9,291,000 and (ii) the return of short-term investments of \$3,600,000, partially offset by (iii) construction in progress and real estate additions of \$10,086,000.

Net cash used in financing activities of \$46,145,000 was primarily comprised of dividends paid of \$46,100,000.

Six Months Ended June 30, 2020

Cash and cash equivalents and restricted cash were \$453,265,000 as of June 30, 2020, compared to \$313,977,000 as of December 31, 2019, an increase of \$139,228,000. This increase resulted from (i) \$99,541,000 of net cash provided by financing activities and (ii) \$52,756,000 of net cash provided by operating activities, partially offset by (iii) \$13,009,000 of net cash used in investing activities.

Net cash provided by financing activities of \$99,541,000 was primarily comprised of proceeds from the reduction of our participation in our Rego Park II mortgage loan of \$145,708,000, partially offset by dividends paid of \$46,068,000.

Net cash provided by operating activities of \$52,756,000 was comprised of (i) net income of \$16,903,000 and (ii) adjustments for non-cash items of \$37,578,000, partially offset by (iii) the net change in operating assets and liabilities of \$1,725,000. The adjustments for non-cash items were comprised of (i) depreciation and amortization (including amortization of debt issuance costs) of \$17,792,000, (ii) the change in fair value of marketable securities of \$9,558,000, (iii) straight-lining of rental income of \$8,820,000, (iv) write-off of tenant receivables of \$1,022,000 and (v) stock based compensation expense of \$600,000, partially offset by (vi) \$214,000 of dividends received in stock from Macerich.

Net cash used in investing activities was comprised of construction in progress and real estate additions of \$13,009,000.

Liquidity and Capital Resources - continued

Commitments and Contingencies

Insurance

We maintain general liability insurance with limits of \$300,000,000 per occurrence and per property, of which the first \$30,000,000 includes communicable disease coverage, and all-risk property and rental value insurance coverage with limits of \$1.7 billion per occurrence, including coverage for acts of terrorism, with sub-limits for certain perils such as floods and earthquakes on each of our properties and excluding communicable disease coverage.

Fifty Ninth Street Insurance Company, LLC (“FNSIC”), our wholly owned consolidated subsidiary, acts as a direct insurer for coverage for acts of terrorism, including nuclear, biological, chemical and radiological (“NBCR”) acts, as defined by the Terrorism Risk Insurance Act of 2002, as amended to date and which has been extended through December 2027. Coverage for acts of terrorism (including NBCR acts) is up to \$1.7 billion per occurrence and in the aggregate. Coverage for acts of terrorism (excluding NBCR acts) is fully reinsured by third party insurance companies and the Federal government with no exposure to FNSIC. For NBCR acts, FNSIC is responsible for a \$275,000 deductible and 20% of the balance of a covered loss, and the Federal government is responsible for the remaining 80% of a covered loss. We are ultimately responsible for any loss incurred by FNSIC.

We continue to monitor the state of the insurance market and the scope and costs of coverage for acts of terrorism or other events. However, we cannot anticipate what coverage will be available on commercially reasonable terms in the future. We are responsible for uninsured losses and for deductibles and losses in excess of our insurance coverage, which could be material.

Our mortgage loans are non-recourse to us and contain customary covenants requiring us to maintain insurance. Although we believe that we have adequate insurance coverage for purposes of these agreements, we may not be able to obtain an equivalent amount of coverage at reasonable costs in the future. If lenders insist on greater coverage than we are able to obtain, it could adversely affect our ability to finance or refinance our properties.

Paramus

In 2001, we leased 30.3 acres of land in Paramus, New Jersey to IKEA Property, Inc (“IKEA”). The lease contains a fixed-price purchase option granting IKEA the right to purchase the property in October 2021 for \$75,000,000. The property is encumbered by a \$68,000,000 interest-only mortgage loan with a fixed rate of 4.72%, which matures on October 4, 2021. The annual triple-net rent is the sum of \$700,000 plus the amount of interest on the mortgage loan. On May 13, 2021, IKEA exercised its purchase option. We anticipate closing the sale in the fourth quarter of 2021 and expect to receive net cash proceeds of approximately \$4,000,000 after repayment of the mortgage loan and closing costs. We expect to recognize a financial statement gain of approximately \$60,000,000 and a tax gain of approximately \$63,000,000. We do not expect to pay a special dividend related to this transaction.

Rego Park I Litigation

In June 2014, Sears Roebuck and Co. (“Sears”) filed a lawsuit in the Supreme Court of the State of New York against Vornado and us (and certain of our subsidiaries) with regard to the 195,000 square foot store that Sears leased at our Rego Park I property alleging that the defendants are liable for harm that Sears has suffered as a result of (a) water intrusions into the premises, (b) two fires in February 2014 that caused damages to those premises, and (c) alleged violations of the Americans with Disabilities Act in the premises’ parking garage. Sears asserted various causes of actions for damages and sought to compel compliance with landlord’s obligations to repair the premises and to provide security, and to compel us to abate a nuisance that Sears claims was a cause of the water intrusions into its premises. In addition to injunctive relief, Sears sought, among other things, damages of not less than \$4,000,000 and future damages it estimated would not be less than \$25,000,000. In March 2016, Sears withdrew its claim for future damages leaving a remaining claim for property damages, which we estimate to be approximately \$650,000 based on information provided by Sears. We intend to defend the remaining claim vigorously. The amount or range of reasonably possible losses, if any, is not expected to be greater than \$650,000. On October 15, 2018, Sears filed for Chapter 11 bankruptcy relief resulting in an automatic stay of this case.

Letters of Credit

Approximately \$960,000 of standby letters of credit were issued and outstanding as of June 30, 2021.

Other

There are various other legal actions against us in the ordinary course of business. In our opinion, the outcome of such matters in the aggregate will not have a material effect on our financial position, results of operations or cash flows.

Funds from Operations (“FFO”) (non-GAAP)

FFO is computed in accordance with the definition adopted by the Board of Governors of the National Association of Real Estate Investment Trusts (“NAREIT”). NAREIT defines FFO as GAAP net income or loss adjusted to exclude net gains from sales of certain real estate assets, real estate impairment losses, depreciation and amortization expense from real estate assets and other specified items, including the pro rata share of such adjustments of unconsolidated subsidiaries. FFO and FFO per diluted share are used by management, investors and analysts to facilitate meaningful comparisons of operating performance between periods and among our peers because it excludes the effect of real estate depreciation and amortization and net gains on sales, which are based on historical costs and implicitly assume that the value of real estate diminishes predictably over time, rather than fluctuating based on existing market conditions. FFO does not represent cash generated from operating activities and is not necessarily indicative of cash available to fund cash requirements and should not be considered as an alternative to net income as a performance measure or cash flow as a liquidity measure. FFO may not be comparable to similarly titled measures employed by other companies. A reconciliation of our net income to FFO is provided below.

FFO (non-GAAP) for the three and six months ended June 30, 2021 and 2020

FFO (non-GAAP) for the quarter ended June 30, 2021 was \$21,133,000, or \$4.12 per diluted share, compared to \$17,995,000, or \$3.51 per diluted share in the prior year’s quarter.

FFO (non-GAAP) for the six months ended June 30, 2021 was \$46,914,000, or \$9.16 per diluted share, compared to \$41,739,000, or \$8.15 per diluted share in the prior year’s six months.

The following table reconciles our net income to FFO (non-GAAP):

(Amounts in thousands, except share and per share amounts)	Three Months Ended June 30,		Six Months Ended June 30,	
	2021	2020	2021	2020
Net income	\$ 25,898	\$ 12,331	\$ 43,780	\$ 16,903
Depreciation and amortization of real property	8,057	7,501	16,538	15,278
Net gain on sale of real estate	(9,124)	—	(9,124)	—
Change in fair value of marketable securities	(3,698)	(1,837)	(4,280)	9,558
FFO (non-GAAP)	<u>\$ 21,133</u>	<u>\$ 17,995</u>	<u>\$ 46,914</u>	<u>\$ 41,739</u>
FFO per diluted share (non-GAAP)	<u>\$ 4.12</u>	<u>\$ 3.51</u>	<u>\$ 9.16</u>	<u>\$ 8.15</u>
Weighted average shares used in computing FFO per diluted share	<u>5,123,255</u>	<u>5,120,548</u>	<u>5,122,733</u>	<u>5,119,623</u>

Item 3. Quantitative and Qualitative Disclosures About Market Risk

We have exposure to fluctuations in interest rates, which are sensitive to many factors that are beyond our control. Our exposure to a change in interest rates is summarized in the table below.

(Amounts in thousands, except per share amounts)	2021			2020	
	June 30, Balance	Weighted Average Interest Rate	Effect of 1% Change in Base Rates	December 31, Balance	Weighted Average Interest Rate
Variable Rate	\$ 1,002,544	1.22%	\$ 10,025	\$ 1,002,544	1.30%
Fixed Rate	162,000	3.51%	—	162,000	3.51%
	<u>\$ 1,164,544</u>	<u>1.54%</u>	<u>\$ 10,025</u>	<u>\$ 1,164,544</u>	<u>1.60%</u>
Total effect on diluted earnings per share			<u>\$ 1.96</u>		

We have an interest rate cap relating to the mortgage loan on the office condominium of our 731 Lexington Avenue property with a notional amount of \$500,000,000 that caps LIBOR at a rate of 3.0%.

We have an interest rate swap relating to the mortgage loan on the retail condominium of our 731 Lexington Avenue property with a notional amount of \$300,000,000 that swaps LIBOR plus 1.40% for a fixed rate of 1.72%.

Fair Value of Debt

The fair value of our mortgages payable is calculated by discounting the future contractual cash flows of these instruments using current risk-adjusted rates available to borrowers with similar credit ratings, which are provided by a third-party specialist. As of June 30, 2021 and December 31, 2020, the estimated fair value of our mortgages payable was \$1,124,000,000 and \$1,130,000,000, respectively. Our fair value estimates, which are made at the end of the reporting period, may be different from the amounts that may ultimately be realized upon the disposition of our financial instruments.

Item 4. Controls and Procedures

(a) Disclosure Controls and Procedures: Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of our disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended) as of the end of the period covered by this Quarterly Report on Form 10-Q. Based on such evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that, as of the end of such period, our disclosure controls and procedures are effective.

(b) Internal Control Over Financial Reporting: There have not been any changes in our internal control over financial reporting during the fiscal quarter to which this Quarterly Report on Form 10-Q relates that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

Item 1. Legal Proceedings

We are from time to time involved in legal actions arising in the ordinary course of business. In our opinion, the outcome of such matters in the aggregate will not have a material effect on our financial condition, results of operations or cash flows.

For a discussion of the litigation concerning our Rego Park I property, see “Part I – Financial Information, Item 1 – Financial Statements, Note 12 – Commitments and Contingencies.”

Item 1A. Risk Factors

There have been no material changes in our “Risk Factors” as previously disclosed in our Annual Report on Form 10-K for the year ended December 31, 2020.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

None.

Item 3. Defaults Upon Senior Securities

None.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

None.

Item 6. Exhibits

Exhibits required by Item 601 of Regulation S-K are filed herewith and are listed in the attached Exhibit Index.

EXHIBIT INDEX

<u>Exhibit No.</u>	
10.1	- Assignment of Participation Interest and Termination of Participation Agreement, dated April 7, 2021 by and among Rego II Borrower LLC, as A-2 Holder and Borrower and Bank of China, New York Branch as A-1 Holder and Lender
15.1	- Letter regarding unaudited interim financial information
31.1	- Rule 13a-14 (a) Certification of the Chief Executive Officer
31.2	- Rule 13a-14 (a) Certification of the Chief Financial Officer
32.1	- Section 1350 Certification of the Chief Executive Officer
32.2	- Section 1350 Certification of the Chief Financial Officer
101	- The following financial information from the Alexander's, Inc. Quarterly Report on Form 10-Q for the quarter ended June 30, 2021 formatted in Inline Extensible Business Reporting Language (iXBRL) includes: (i) consolidated balance sheets, (ii) consolidated statements of income, (iii) consolidated statements of comprehensive income, (iv) consolidated statements of changes in equity, (v) consolidated statements of cash flows and (vi) the notes to the consolidated financial statements
104	- The cover page from the Alexander's, Inc. Quarterly Report on Form 10-Q for the quarter ended June 30, 2021 formatted as iXBRL and contained in Exhibit 101

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ALEXANDER'S, INC.

(Registrant)

Date: August 2, 2021

By: /s/ Matthew Iocco

Matthew Iocco

Chief Financial Officer (duly authorized officer and principal financial and accounting officer)

**ASSIGNMENT OF PARTICIPATION INTEREST AND
TERMINATION OF PARTICIPATION AGREEMENT**

THIS ASSIGNMENT OF PARTICIPATION INTEREST AND TERMINATION OF PARTICIPATION AGREEMENT (this "Agreement") is made as of the 7th day of April, 2021 by and among **REGO II BORROWER LLC**, a Delaware limited liability company, with a place of business at c/o Alexander's, Inc., 210 Route 4 East, Paramus, New Jersey 07652 ("Rego II"), in its capacity as the A-2 Holder under the Participation Agreement (as defined below) (the "A-2 Holder"), Rego II, in its capacity as Borrower under the Loan Agreement (as defined below) (the "Borrower"), **BANK OF CHINA, NEW YORK BRANCH**, with a place of business at 7 Bryant Park, 1045 Avenue of the Americas, 13th Floor, New York, New York 10018 ("BOC"), in its capacity as the A-1 Holder under the Participation Agreement (the "A-1 Holder") and BOC, in its capacity as Lender under the Loan Agreement (the "Lender").

WITNESSETH:

WHEREAS, to refinance the existing indebtedness secured by certain land and improvements located at 61-35 Junction Boulevard, Queens, New York (the "Mortgaged Property"), Lender agreed to provide Borrower with a loan in the original principal amount of Two Hundred Fifty-Two Million Five Hundred Forty-Three Thousand Six Hundred Six and 53/100 Dollars (\$252,543,606.53) (the "Loan") pursuant to the terms of a that certain Amended and Restated Loan and Security Agreement between BOC and Borrower dated as of December 12, 2018 (as heretofore amended and as further amended, amended and restated, supplemented or otherwise modified from time to time, the "Loan Agreement");

WHEREAS, the Loan is evidenced by that certain Second Amended and Restated Promissory Note, dated as of December 12, 2018 in the original principal amount of Two Hundred Fifty-Two Million Five Hundred Forty-Three Thousand Six Hundred Six and 53/100 Dollars (\$252,543,606.53) (the "Note") and secured by, among other things, that Second Amended and Restated Mortgage, Assignment of Leases and Rents and Security Agreement encumbering the Mortgaged Property dated as of December 12, 2018 (as amended from time to time, the "Mortgage"; the Loan Agreement, the Mortgage, the Note and the other documents executed and delivered in connection with the Loan are hereinafter referred to as the "Loan Documents");

WHEREAS, pursuant to that certain Second Amended and Restated Participation and Servicing Agreement dated February 14, 2020 (the "Participation Agreement") between A-1 Holder and Alexander's of Rego Park II Participating Lender LLC ("Prior A-2 Interest Holder"), a 19.79856100378468% participation interest (the "Participation A-2") in the Loan Documents was created in the Loan Documents including, without limitation, the instruments set forth on Schedule A annexed hereto and made a part hereof, which instruments evidence the Participation A-2 (referred to herein as the "Owned Interest") originally in favor of the Prior A-2 Interest Holder;

WHEREAS, pursuant to that certain Assignment of Participation Interest dated as of the date hereof, in exchange for good and valuable consideration, Prior A-2 Interest Holder assigned the Owned Interest to A-2 Holder in its entirety; and

WHEREAS, the parties hereto have agreed to a consensual surrender of the Owned Interest and a reduction of the outstanding principal balance of the Loan as more particularly set forth in this Agreement

NOW, THEREFORE, in consideration of the foregoing and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, Borrower, Lender, A-1 Holder and A-2 Holder agree as follows:

1. **Further Assignment of Owned Interest.** A-2 Holder hereby agrees to sell, assign and transfer to Lender all of its right, title and interest in and to the Owned Interest on the date hereof. As consideration for the foregoing assignment of the Owned Interest to Lender, Lender hereby agrees to credit an amount equal to Fifty Million and 00/100 Dollars (\$50,000,000.00) (the "Paydown Funds") against the outstanding principal balance of the Loan under the Loan Agreement, as partial payment of Borrower's obligations thereunder.

2. **Termination of Owned Interest.** A-2 Holder and Borrower hereby acknowledge the receipt and sufficiency of the foregoing consideration for the assignment of the Owned Interest to Lender, and upon the credit of the Paydown Funds by BOC to the Loan, A-1 Holder, A-2 Holder, Borrower and Lender acknowledge and agree that the Owned Interest is forever terminated and extinguished.

3. **Participation Agreement.** All related rights, obligations, liabilities, interests and claims of the A-1 Holder and A-2 Holder pursuant to the Participation Agreement thereto are hereby cancelled, terminated, released and extinguished. For the avoidance of doubt, Borrower's obligations to BOC, as Lender under the Loan Documents, remain in full force and effect and are unaffected hereby.

4. **Amendments; Entire Agreement.** This Agreement constitutes the entire agreement of Lender, Borrower, A-1 Holder, and A-2 Holder with respect to the subject matter referred to herein and supersedes all prior or contemporaneous negotiations, promises, covenants, agreements or representations of every nature whatsoever with respect thereto, including but not limited to the Participation Agreement. This Agreement may not be amended, modified, waived or supplemented except by an instrument in writing executed by the Parties.

5. **Outstanding Principal Balance.** Borrower and Lender hereby acknowledge that after application of the Paydown Funds, the current outstanding principal balance of the Loan is Two Hundred Two Million Five Hundred Forty-Three Thousand Six Hundred Six and 53/100 Dollars (\$202,543,606.53).

6. **Governing Law.** Consistent with the Participation Agreement, this Agreement shall be governed by, and construed in accordance with, the laws of the State of New York applicable to agreements made and to be performed entirely within the State.

7. **Counterparty Execution; Telecopies.** This Agreement may be executed in any number of counterparts, each of which, when so executed and delivered, shall be an original, but all of which together shall constitute one agreement binding on the Parties. Transmission by PDF or similar electronic file by electronic mail of an executed counterpart of this Agreement shall be deemed to constitute due and sufficient delivery of such counterpart.

[Signatures on the Following Page]

IN WITNESS WHEREOF, Lender, Borrower, A-1 Holder and the A-2 Holder have caused this Agreement to be executed by their duly elected officers duly authorized as of the date first above written.

LENDER:

BANK OF CHINA, NEW YORK BRANCH

By: /s/ Raymond L. Qiao

Name: Raymond L. Qiao

Title: Executive Vice President

A-1 HOLDER:

BANK OF CHINA, NEW YORK BRANCH

By: /s/ Raymond L. Qiao

Name: Raymond L. Qiao

Title: Executive Vice President

BORROWER:

REGO II BORROWER LLC

By: /s/ Michael J. Franco

Name: Michael J. Franco

Title: Authorized Signatory

A-2 HOLDER

REGO II BORROWER LLC

By: /s/ Michael J. Franco

Name: Michael J. Franco

Title: Authorized Signatory

SCHEDULE A
(all dated as of December 12, 2018)

1. Amended and Restated Loan and Security Agreement
2. Second Amended and Restated Promissory Note, dated as of December 12, 2018 in the original principal amount of Two Hundred Fifty-Two Million Five Hundred Forty-Three Thousand Six Hundred Six and 53/100 Dollars (\$252,543,606.53)
3. Second Amended and Restated Mortgage, Assignment of Leases and Rents and Security Agreement encumbering the Mortgaged Property
4. Section 255 Affidavit (Mortgage)
5. Amended and Restated Assignment of Leases and Rents
6. Section 255 Affidavit (ALR)
7. Amended and Restated Guaranty of Recourse Carveouts
8. Amended and Restated Environmental Indemnity Agreement
9. Amended and Restated Assignment, Consent and Subordination of Management Agreement
10. Amended and Restated Assignment of Contracts, Licenses and Permits
11. UCC-1 Financing Statements - Queens County, NY
12. UCC-1 Financing Statements - Delaware Secretary of State
13. Settlement Statement
14. Certificate of Mortgage Borrower
15. W-9 Form

August 2, 2021

The Board of Directors and Stockholders of Alexander's, Inc.
210 Route 4 East
Paramus, New Jersey 07652

We are aware that our report dated August 2, 2021, on our review of the interim financial information of Alexander's, Inc. appearing in this Quarterly Report on Form 10-Q for the quarter ended June 30, 2021, is incorporated by reference in Registration Statement No. 333-212838 on Form S-8.

/s/ DELOITTE & TOUCHE LLP

New York, New York

CERTIFICATION

I, Steven Roth, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Alexander's, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure control and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

August 2, 2021

/s/ Steven Roth

Steven Roth
Chairman of the Board and Chief Executive Officer

CERTIFICATION

I, Matthew Iocco, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Alexander's, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure control and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

August 2, 2021

/s/ Matthew Iocco

Matthew Iocco
Chief Financial Officer

CERTIFICATION

Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
(Subsections (a) and (b) of Section 1350 of Chapter 63 of Title 18 of the United States Code)

Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (subsections (a) and (b) of Section 1350 of Chapter 63 of Title 18 of the United States Code), the undersigned officer of Alexander's, Inc. (the "Company"), hereby certifies, to such officer's knowledge, that:

The Quarterly Report on Form 10-Q for the quarter ended June 30, 2021 (the "Report") of the Company fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

August 2, 2021

Name: /s/ Steven Roth
Steven Roth
Title: Chairman of the Board and Chief Executive Officer

CERTIFICATION

Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
(Subsections (a) and (b) of Section 1350 of Chapter 63 of Title 18 of the United States Code)

Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (subsections (a) and (b) of Section 1350 of Chapter 63 of Title 18 of the United States Code), the undersigned officer of Alexander's, Inc. (the "Company"), hereby certifies, to such officer's knowledge, that:

The Quarterly Report on Form 10-Q for the quarter ended June 30, 2021 (the "Report") of the Company fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

August 2, 2021

/s/ Matthew Iocco
Name: Matthew Iocco
Title: Chief Financial Officer